



Collective Intelligence

50 Shades of Security: Whipping Users Into Submission

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Full Disclaimer

- If you are easily offended, leave now
- I offend people talking about The Wizard of Oz
- While I won't go into graphic detail, if you are offended by the content and subject matter of 50 Shades of Grey, you will be offended by the presentation
- If you haven't heard of 50 Shades of Grey, you should probably leave







Seriously...

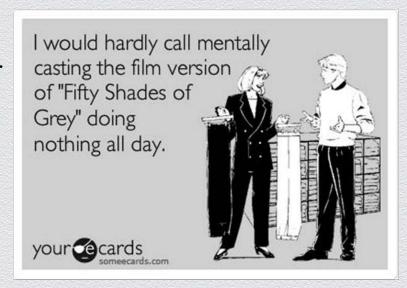
- Some of you are here just because of the title
- But if you wonder how bad this can get, assume you will be offended and leave now
- RSAC says probably won't listen to this warning, but I tried
- This is a toned down version of what was initially submitted





50 Shades of Grey as a Phenomenon

- I don't know why, but it is a bestseller
- The trilogy topped the bestseller lists for extended periods of time
- Subject of pop culture
- Became a question in a political debate
- Made Mommy Porn mainstream
- More than 70,000,000 copies sold







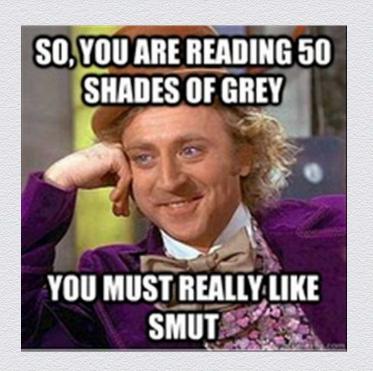
50 Shades of Grey Summary - Edited

- Essentially Twilight fan fiction
- Writer meets reclusive billionaire
- Billionaire seduces writer
- Wants her to sign contract about behaviors she agrees to engage in
- Engages is some activity without a contract, but knowledge of what she is involved in
- Struck a chord with many people





The Reality - Edited



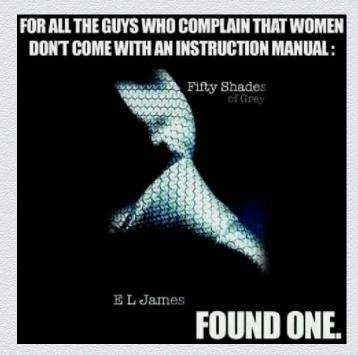
- It is a bad book, but it demonstrates a counterintuitive relationship
- Behaviors that are apparently against personal interests are agreed to
- Terms of agreement are made clear





Not Just Mommy Porn – Edited

- Accidentally depicts a complex psychological relationship
- Defines agreements to behaviors that are potentially against the better interest
- Demonstrates that a feeling of security can overcome hesitations of not being in control







Psychology of People Engaged in 50 Shades-like Activity

- Technically considered a disorder by the American Psychiatric Association until 2013
- Studies indicate that practitioners are more conscientious
- Tend to be better adjusted as well
- Submissives tend to be more agreeable
- Dominants are less agreeable
- 92% of women and 52% of men can be submissive





The Irony of 50 Shades of Grey-like Activities

- The submissives have ultimate control
- They can use the "Safe Word" and say, "No" at anytime
- In order for a submissive to feel comfortable submitting, they have to feel ultimately safe
- It creates the concept that while they supposedly have no control, submissives must approve what they submit to
- The contract in 50 Shades of Grey is actually for the benefit of the woman, more than the billionaire





Negotiations From 50 Shades – Edited

- Types of activities engaged in
- Timing of activities
- Limitations of activities
- Availability of participants
- Communications methods
- Non-Disclosure Agreements

- Health of participants
 - Regular physicals
 - Exercise regiments
 - Medications





Fundamental Human Needs

- Certainty
- Variety
- Security
- Connection
- Growth
- Contribution

- Several different models, but the concepts all the same
- This activity satisfies all of those needs for participants





Should Security Programs Adopt Similar Models?

- It is counterintuitive for people to want to submit to burdensome regulations
- Security creates limitations
- Security can create certainty, connection, contribution
- While there might not be a sexual element to security, it satisfies other psychological needs





Security Requires Users to Follow Rules

- Submissives are agreeable and roughly 75% of people are prone to be agreeable
- Actions may be limited by rules
- They must behave a certain way online and offline
- They must not do things that they want to do
- They must do things that they don't want to do





Typical Security Program Methodology

- Employees sometimes exposed to an NDA before they are hired
- Pre-employment screening frequently includes drug test, background check, and sometimes psychological evaluation
- Might be told some rules as part of new hire program
- Information pushed out periodically
- Sometimes security policies are built into operational procedures
- Penalties for violations are ambiguous
- Generally passive efforts





NSA Security Program

- Made aware of operational security concerns during recruitment process AL SECURI
- Meet with security staff during interviews
- Hiring materials stress "Secret" nature of affiliation
- Documents clearly lay out security responsibilities
- 2-3 days of security awareness upon hiring
- Penalties are clear
- Environment supports security behaviors and awareness





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NSA Security Satisfying Human Needs

- Certainty
 - There is an expectation of process
- Variety
 - Cloak and dagger nature
- Contribution
 - Contributing to national security

- Connection
 - Camaraderie in sharing secrets
- Growth
 - Seems to allow people to learn more about security
- Security
 - It is a very safe environment





Overbearing, But It Works

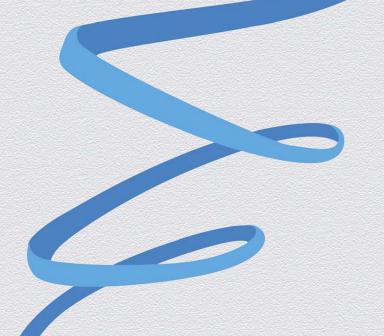


- Despite Snowden, there are very limited losses
- There are likely incidents that are not public, but they are limited
- Few people quit because of security limitations
- There are possibly more than 1,000,000 people with clearances
- They report to work on a regular basis and adhere to security requirements









Whipping Users Into Submission...And They Like It

Incorporate Security Into The Interview Process

- Demonstrate security processes in the interview process
 - Instill a sense of certainty and security
- Define security expectations in interviews
- Prior to hiring a person, ensure that they have copies of security policies in advance
- Provides the company with additional legal protection as well
- Knowing they were aware of the security requirements prior to accepting employment makes it voluntary





Incorporate Security Into the Hiring and Indoctrination Process

- Paperwork and expectations should be clearly defined, before the person accepts employment offer
- Ensures security expectations are clearly defined
- Kind of like a Dominant and submissive negotiating a contract
- They have ultimate control as they can always quit, but they accepted employment knowing their requirements







Throughout Employment



- Ensure that security practices are consistently enforced
- Have a security routine
- Don't show weakness in enforcement of security practices
- Demonstrate consistency in process
- This is not just about awareness
- Technology and process implements security, as well as the people



Upon Separation

- You need to ensure that the contract is reviewed
- Refresh security requirements
- Ensure that they know that you will protect their interests as well
- Security responsibilities are mutual





Consider Establishing a Security Focus Group

- Solicit broad employee participation
- Define security requirements
- Get group input and implementation recommendations
- Let the group negotiate security procedures
- Provide methods for continued feedback and updating of procedures as feasible





It Is a Management Process

- While this may seem like a major shift in security, it really isn't
- Companies put requirements on employees in other forms
 - Adding security as an expectation in advance is not a major change
- Defining expectations can provide other benefits to the organization as well
- Employees should understand information security is a major concern
- It should be an evolutionary process to implement this
- Admittedly more realistic for some organizations than others





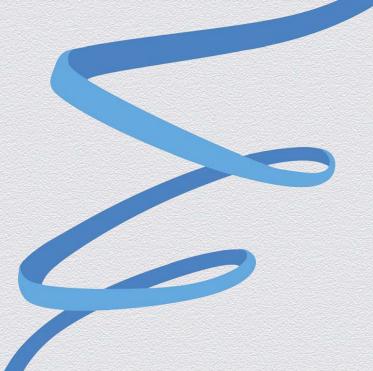
Conclusions

- This started as a joke, but there are important lessons
- Most people actually don't mind security when it is a clearly laid out expectation
- It should be a two way contract
- You expect to get from employees what you want
- You give them what they want, need and expect
- Unfortunately security is not typically defined as an expectation and contract, and maybe even a negotiation, but it should be done





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